

Great Lakes Health System of Western New York
Board Meeting Minutes
December 10, 2008

Present: James Budny, M.D.; Michael Cain, M.D.; Kevin Cichocki, D.C., Robert Gioia, Mary Gresham Ph.D., Sharon L. Hanson, James Kaskie, Jody Lomeo, Brenda McDuffie, Judge James McLeod, Sundra Ryce; Irene Snow, M.D.; Edward F. Walsh, Jr.; Robert M. Zak; David Zebro; Robert Wild (via teleconference); Mark Barabas; Anthony Colucci, III; Robert Nolan; Betsy Baumler, Len Rosenberg, Kathleen Grimm, M.D.

Absent: David Dunn, M.D.; Lawrence Bone, M.D.; James T. Evans, M.D.

The meeting was called to order at 8:35 AM by the Chair, Robert Gioia. Mr. Gioia outlined the process of open meetings.

Minutes

Mr. Gioia indicated revisions would need to be made to the minutes. The approval of the minutes was tabled until the next meeting.

Committee Updates

Finance

Mr. Zebro outlined discussion by the Finance Committee indicating the group reviewed the development of a common format so an “apples to apples” comparison of the financial statements for ECMC and Kaleida Health can be completed. He also indicated the teams are developing common analytical tools to compare service lines, costs, and build the framework to assist service line planning underway.

Governance

Mr. Walsh indicated the By-laws were under revision to coordinate the By-laws with the Binding Agreement. He also stated the Committee was developing Board nomination and succession planning processes.

Professional Steering Committee

Dr. Grimm, representing the Professional Steering Committee on Dr. Bone’s behalf, indicated the Committee is establishing members of five subcommittees, developing processes and procedures for clinical service line planning including endorsing an outside consultant to assist in accelerating the process, and has begun work on developing a communication plan for the medical staffs of Kaleida Health and ECMC.

Strategic and Community Health Planning Committee

Dr. Cichocki indicated the Committee had reviewed a recent study on ER use across 19 targeted zip codes and the need for “medical homes”, had reviewed the CON process and felt that approvals appear to be forthcoming from the Department of Health. Dr. Cichocki also outlined planned

community forums with community leaders and discussed a proposed engagement of outside consultants to assist in the overall planning process as discussed at the Professional Steering Committee.

Overview and Update on Consolidation

Mr. Donald Boyd, President of Millard Fillmore Gates, presented an overview of the consolidation of Millard Fillmore Gates and Buffalo General Hospital, the Heart Vascular Center and the University at Buffalo Clinical Translation Research Center on the Buffalo Niagara Medical Campus.

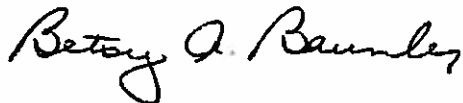
State and Federal Budget Crisis

Mr. Kaskie outlined the challenges facing ECMC and Kaleida Health given the state and federal budget crisis. Mr. Kaskie indicated he was part of a discussion with Governor Paterson at the Greater New York Hospital Association in New York where health care leaders voiced their concerns regarding the impact of the proposed budget cuts

Adjournment of Open Session

There being no further business to discuss in open session, upon motion made and duly seconded, Mr. Gioia adjourned the regular meeting of the Board at 9:35 a.m. and called the Board into Executive Session.

Respectfully submitted,



Betsy A. Baumler